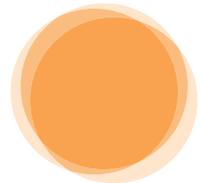




**BUILDING BETTER LIVES  
FOR YOUNG PEOPLE IN  
NURSING HOMES**

SUMMER  
FOUNDATION



# SUMMER FOUNDATION STRATEGIC PLAN 2021–2025

UPDATED OCTOBER 2022



## WHY WE EXIST

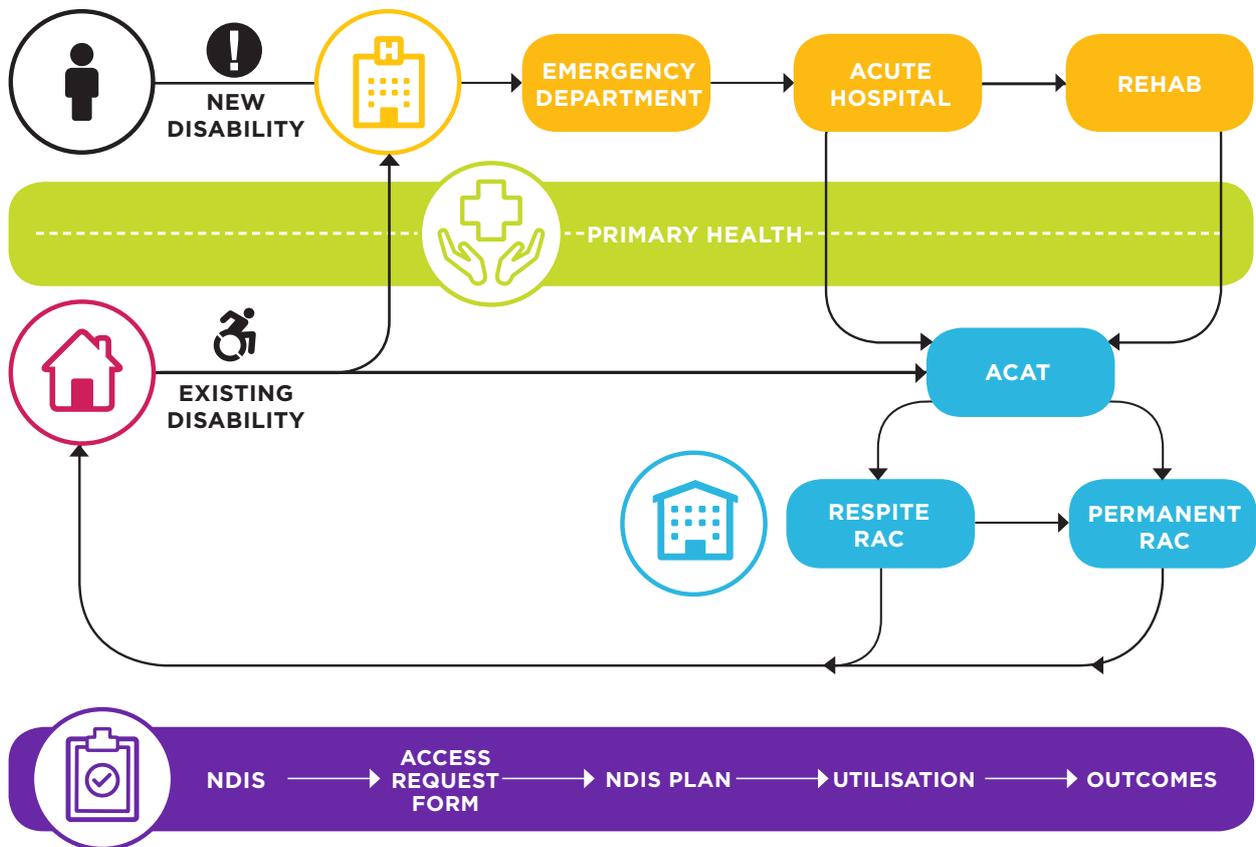
The Summer Foundation exists to permanently stop young people with disability from being forced into residential aged care, ensuring people with disability have access to the support required to be in control of where, how and with whom they live.

## THE ISSUE

There are approximately 3,163\* young people under 65 living in aged care. More than half receive a visit from a friend less than once a year. Almost half are in a partner relationship, and more than 1 in 4 are parents of school age children.

The issue is complex and crosses multiple settings and sectors, including hospitals, housing, disability and primary health.

The system we seek to influence:



**KEY:**    ■ HOSPITALS    ■ PRIMARY HEALTH    ■ AGED CARE    ■ NDIS    ■ HOUSING

ACAT = AGED CARE ASSESSMENT TEAM  
 RAC = RESIDENTIAL AGED CARE  
 NDIS = NATIONAL DISABILITY INSURANCE SCHEME

\*AS AT MARCH 2022

# HOW WE WORK

Our strategy is to influence, challenge and build capacity of the systems, policies and markets that need to change; to permanently eliminate the need for young people with disability to live in aged care.

We focus on unique, high impact interventions that complement the efforts of government, relevant sectors, markets and other organisations.

The Summer Foundation uses the following tools:



## EVIDENCE BASE

**Our research informs the development and evaluation of potential solutions, resources and tools.**



## EXPERT KNOWLEDGE FROM LIVED EXPERIENCE

**We build on the expert knowledge from those with lived experience of the issue of people with disability to inform, co-design and evaluate our resources, tools and interventions.**



## KNOWLEDGE OF GOVERNMENT AGENDA AND DRIVERS

**We leverage our knowledge of government drivers to establish best practice policy, to facilitate understanding and implementation of policy and inform government agenda.**



## CLINICAL EXPERIENCE

**We use clinical experience that tells us what is happening on the ground to develop and share resources and tools designed to build the capacity of the system and market users.**



## DEMONSTRATION PROJECTS OR SOCIAL ENTERPRISES

**We design, test, evaluate and improve potential solutions and market interventions to develop social enterprises.**

# WHAT IS SUCCESS

In 5 years we expect the Summer Foundation will be very close to achieving its purpose. We will however leave behind a series of sustainable social enterprises.

The Federal Government has committed to resolving the issue of young people in aged care. We continue to actively collaborate with all levels of government to provide insights and evidence to support the systems change required to resolve the issue.

The *Federal Government YPIRAC Plan* commits to:

- No people under the age of 65 entering aged care by 2022
- No people under the age of 45 living in aged care by 2022
- No people under the age of 65 living in aged care by 2025

We will regard the issue of young people in aged care as resolved when the systems, policy settings and markets consistently enable people with disability to live where, how and with whom they choose; experiencing choice and control equal to people without disability.



# STRATEGIC PRIORITIES

To achieve success, these outcomes must be realised across the following 4 strategic priorities.



## HOUSING

NDIS participants with complex support needs can readily access a range of housing options which align with their needs and preferences.



## PREVENTING NEW ADMISSIONS TO RAC

NDIS participants with complex needs in hospitals are supported to successfully return to community living, where and how they choose. The services, supports and workforce to maintain community living are available and well skilled.



## AGED CARE

The only young people living in RAC are there due to exceptional circumstances, it is an informed choice, and they are connected to effective NDIS plans which they are supported to implement.



## OPERATIONAL EXCELLENCE

Provide cost effective and excellent service to support the Summer Foundation team to maximise impact. Quality operational processes are in place with agreed SLAs.

# PROGRESS TO DATE

In recognition of the rapidly shifting context in which we operate, our strategy references targets over both a 2 and a 5-year horizon. Our 2-year horizon concluded in June 2022.

## HOUSING



### 2022 Snapshot

Significantly greater effort than expected has been required to support the SDA market. Inefficient, opaque and lengthy NDIS processes have undermined the development of the market. The Summer Foundation has made significant progress toward the 2022 targets in a challenging environment.

## PREVENTING NEW ADMISSIONS TO RAC



### 2022 Snapshot

Our rigorous evidence base has been critical to showing that while fewer younger people are entering RAC, people with disabilities are stuck in hospital for long periods instead. We also have established a rich data set and the partnerships needed to co-design solutions to improve the primary health of people with severe disabilities. Improving primary health services is critical to making community living sustainable for people with disability and complex health needs.

## AGED CARE



### 2022 Snapshot

The number of YPIRAC has been in decline, however this does not mean that the lives of YPIRAC have improved. Evidence shows that the majority of YPIRAC exits are attributable to YPIRAC ageing and/or dying. On its current trajectory, the Federal Government will not achieve its YPIRAC targets.

## OPERATIONAL EXCELLENCE



### 2022 Snapshot

Targets relating to staff satisfaction and lived experience have been achieved, though the development of systems and processes have not kept pace with the growth of the organisation.